

COMBINING OUR STRENGTHS



January 2, 2015

Greetings,

Effective today, Kindred Hospital Rehabilitation Services (KHRS) proudly welcomes Centerre to our family. We are incredibly excited to begin working alongside 1,600 employees dedicated to inpatient rehabilitation!

Committed to Patients and Employees

As dedicated and compassionate clinicians, you have created a company with a strong reputation for a commitment to quality care and improved outcomes for your patients. At Kindred Hospital Rehabilitation Services, you will find a shared commitment to our employees and patients.

Specifically, you will find a familiar set of core competencies focused on promoting access to care and providing staff education and training to improve quality outcomes, and above all, to ensure clinical superiority. Having enhanced resources means that we can benefit from each other's best practices, enhance our services and strengthen the quality of the care we provide.

By combining our two organizations, we will be positioned as one of the nation's largest operators of inpatient rehabilitation. The addition of Centerre's eleven current hospitals to Kindred's portfolio builds upon our approach to **Continue the Care** for patients across the entire care continuum, and to deliver on our

Mission of promoting health, and making recovery and return home possible.

Our combined company will be recognized as the industry leading provider of Integrated Care in the United States.

Attached to this communication, please find a map that clearly shows how going forward we will be better enabled to provide integrated medical and rehabilitative care to patients nationwide, as well as a copy of today's press release.

Thank you!

Our ability to bring together our strongly aligned companies was made possible because of your hard work and commitment to your patients. We thank you for maintaining your focus on creating exceptional outcomes for your patients, which we know we can build upon within our Kindred Hospital Rehabilitation Services platform.

Welcome!

As a symbol of our appreciation, and to welcome you to the Kindred team, you will soon be receiving the gift of a messenger bag. We hope that you find it practical and useful in your professional and personal life.

Thank you for all you do and welcome to the team!

A handwritten signature in black ink, appearing to read "Ben Breier".

Ben Breier
President and COO of
Kindred Healthcare

A handwritten signature in black ink, appearing to read "Pat Henry".

Pat Henry
President of RehabCare

A handwritten signature in black ink, appearing to read "Jason Zachariah".

Jason Zachariah
Senior Vice President,
Hospital Rehabilitation Services